Attachment 1

TO:

Mayor Richard C. Irvin

FROM:

Martin S. Lyons, Chief Financial Officer/City Treasurer

Gary Krientz, Fire Chief

DATE:

November 3, 2020

## SUBJECT:

Recommendation to Amend the Resident and Non-Resident Ambulance User fees.

# **PURPOSE:**

Resolution R16-030 (attached) authorizes the Chief Financial Officer to amend ambulance user fees based on market analysis either using the Naperville rate study or other data at his/her discretion. Based on data provided by the City's third party billing agency, Andres medical, and based on new revenue sources under the Ground Emergency Medical Transport program through the state of Illinois, We are a new rate structure and analysis.

### **BACKGROUND:**

Resolution R16-030 enabled the Chief Financial Officer to adjust ambulance rates as follows:

Section 4. The Chief Financial Officer/City Treasurer is empowered and herby authorized to annual adjust the City's user fee rates for ambulance/paramedic services provided to nonresidents so as to equal the corresponding averages reported in the Naperville Survey for the preceding year. If the City of Naperville ceases to conduct the annual survey of ambulance services, the Chief Financial Officer/City Treasurer will adjust the City's user fee rates for ambulance/paramedic services provided to nonresidents by the same approximate percentage that the United States Department of Health and Human Services adjusts Medicare rates.

Andres Medical Billing Services has been providing the City with quality billing services for more than a decade and also provides these same services to many Illinois and non-Illinois fire/EMS providers. As such, Andres has a larger data base from which to draw than the Naperville Survey. Furthermore, Andres maintains detailed information on billing structures for these communities to validate any adjustments the City of Aurora would like to make in the coming years.

In late 2019 and early 2020 the State of Illinois, working with the Illinois Fire Chiefs Association (IFCA) enacted a new program involving the use of federal funding (Medicare/Medicaid) to subsidize/support Ground Emergency Medical Transport (GEMT) for local providers with residents that are unable to pay for transport services. The City completed all applications for this program and began receiving funds in 2020. Unfortunately, due to the structure of the City's ambulance billing rates, compared to the City's actual ambulance run costs, the City only received a fraction of the GEMT funding. The State of Illinois has advised that the only way to increase this funding level is to increase the rates used for the City's ambulance/medical transport. The City has

met with our billing provider to review GEMT data as well as regular ambulance billing data to devise a revised ambulance billing system.

### **DISCUSSION:**

The 2020 Approved Budget included \$3.0 million in new revenues associated with the GEMT program highlighted above. As a new program, the City did not expect the receipt of revenues immediately in 2020, however by the end of the second quarter of 2020, the Fire Chief, through the IFCA explored any issues as to why City of Aurora reimbursements were well below the amount that should have occurred using our volume of calls times our cost estimates. As noted above, the state response was that the City rate structure did not allow them to provide further federal reimbursements than had been received, which is just under \$400,000 in 2020.

Raising resident and non-resident rates during a COVID pandemic would be a difficult process using our current structure and process for billing. This is mainly due to the City's current policy of balance billing for any fees not paid via Medicare or private insurance. The City has kept the resident rate much lower than surrounding communities in order to reduce the impact of this policy on lower income users.

In reviewing our rates and the rates of other Illinois communities we have found that Aurora rates are substantially below the average of other communities. Our research showed this was the case both for our comparable communities (used in bargaining situations and research) and for the entire list of customers served by Andres Medical Billing (Rate tables are attached). As noted in Attachment 2, both resident and non-resident billing rates are substantially below our comparable communities with an average difference of \$651.19 for non-resident rates and \$909.03 for resident rates. Attachment 3 shows a lower difference between the total average of all Andres Medical Billing rates, but this is due to the fact that such rates can vary in rural areas and due to some communities having lower rates and balance billing in the same way Aurora does currently. Attachment 4 is a listing of all of these fees for all communities as well there billing practice of balance billing/collections agency versus write off of unpaid amounts above insurance/Medicare.

We recommend increasing rates to our comparable community rate table as shown below and in the attached table.

| Current Resident Rate - ALS                                 | \$ 447.38               |
|---|-------------------------|
| Recommended Resident Rate - ALS                             | \$1,743.38              |
| Current Resident Rate - ALS2                                | \$ 647.53               |
| Recommended Resident Rate - ALS2                            | \$1,763.38              |
| Current Resident Rate - BLS Recommended Resident Rate - BLS | \$ 376.74<br>\$1,723.38 |

| Current Non-Resident Rate - ALS Recommend Non-Resident Rate - ALS        | \$1,107.03<br>\$1,743.38 |
|--|--------------------------|
| Current Non-Resident Rate - ALS2<br>Recommended Non-Resident Rate - ALS2 | \$1,270.43<br>\$1,763.38 |
| Current Non-Resident Rate - BLS Recommended Non-Resident Rate - BLS      | \$ 899.12<br>\$1,723.38  |

Because of the size of this rate change, this increase is only recommended if we change our current policy of balance billing. A majority of communities do not balance bill their residential users and this is allowed because residents pay taxes and therefore may be treated differently than non-residents for billing purposes. Attachment 4 shows the detail of all communities in our study. As noted in the analysis in Attachment 2, if we change our internal policy to allow for the write-off of resident billing that is not covered by insurance or Medicare, the City will lose approximately \$200,000 annually. However, the change in rates will increase revenues by \$1,255,000 for a net increase in revenues of \$1,055,000. This increase still not cover our estimated costs for ambulance services, which is over \$2,000 per ambulance run. Please note that all fees are for transport services and therefore ambulance calls that do not involve transport do not involve the above fees. Staff is reviewing non-transport fees as many communities also charge for this service at a lower rate and will bring a recommendation back to the City Council in 2021.

The 2021 proposed budget includes this recommendation as follows:

2020 Budgeted Ambulance Billing Revenues - \$3,700,000

2021 Budgeted Ambulance Billing Revenues - \$4,700,000

2020 Budgeted GEMT Revenues - \$3,000,000

2021 Budgeted GEMT Revenues - \$2,000,000

If the City continues with our current rate structure, we will need to reduce the Ambulance Billing revenue back down by \$900,000 and will need to reduce the GEMT revenue by at least \$1,000,000 based on our rates and the collections thereof in 2020.

# **IMPACT STATEMENT:**

The change in fee structure will provide a net benefit estimated at \$200,000 for users that have been balance billed in the past and increases General Fund revenues by an estimated \$1,055,000 all paid from private insurance or Medicare. Not changing this fee structure will result in a budget deficit for 2021 of \$1.9 million.

#### **RECOMMENDATIONS:**

It is recommended that the CFO make the changes in the City of Aurora ambulance billing rates as justified above and in accordance with Resolution R16-030.

cc: Finance Committee

|              |                               | City of Aurora | Rate Analysis   |                                     |                 |  |  |  |  |  |  |  |
|--------------|-------------------------------|----------------|-----------------|-------------------------------------|-----------------|--|--|--|--|--|--|--|
|              |                               | Aurora Con     | nparables       |                                     |                 |  |  |  |  |  |  |  |
| Attachment 2 |                               |                |                 |                                     |                 |  |  |  |  |  |  |  |
|              | Average<br>Charge<br>Increase | Total Calls    | Gross Charges   | Average<br>Collection<br>Percentage | Potential Rev   |  |  |  |  |  |  |  |
| NON          |                               |                |                 |                                     |                 |  |  |  |  |  |  |  |
| Insurance    | \$ 651.19                     | 416            | \$ 270,895.04   | 70%                                 | \$ 189,626.53   |  |  |  |  |  |  |  |
| Patient      | \$ 651.19                     | 112            | \$ 72,933.28    | 10%                                 | \$ 7,293.33     |  |  |  |  |  |  |  |
| RES          |                               |                |                 |                                     |                 |  |  |  |  |  |  |  |
| Insurance    | \$ 909.03                     | 1664           | \$ 1,512,625.92 | 70%                                 | \$ 1,058,838.14 |  |  |  |  |  |  |  |
| Patient      | \$ 909.03                     | 1188           | \$ 1,079,927.64 | 0%                                  | \$ -            |  |  |  |  |  |  |  |
| Total        |                               |                |                 |                                     | \$ 1,255,758.00 |  |  |  |  |  |  |  |

Estimated Additional

Revenue

\$ 1,255,758.00

Less RES

payments

\$ (200,479.69)

\$ 1,055,278.31

| Rates         |            |              |       |          |
|---------------|------------|--------------|-------|----------|
|               |            | Aurora       |       |          |
|               | '          | Comparables  |       |          |
| NON-RESIDEDNT | Current    | Average      | Diffe | erence   |
| ALS           | \$1,107.03 | \$1,743.38   | \$    | 636.35   |
| ALS2          | \$1,270.43 | \$1,763.38   | \$    | 492.95   |
| BLS           | \$899.12   | \$1,723.38   | \$    | 824.26   |
|               |            | Avg Increase | \$    | 651.19   |
| RESIDENT      |            |              |       |          |
| ALS           | \$447.38   | \$1,743.38   | \$    | 1,296.00 |
| ALS2          | \$647.53   | \$1,763.38   | \$    | 1,115.85 |
| BLS           | \$376.74   | \$1,723.38   | \$    | 1,346.64 |
|               |            | Avg Increase | \$    | 909.03   |

|              |                               |        | City of Auror | a Rate Analysis |        |    |             |               |                                     |    |             |  |  |
|--------------|-------------------------------|--------|---------------|-----------------|--------|----|-------------|---------------|-------------------------------------|----|-------------|--|--|
|              | AMB Client Average            |        |               |                 |        |    |             |               |                                     |    |             |  |  |
| Attachment 3 |                               |        |               |                 |        |    |             |               |                                     |    |             |  |  |
|              | Average<br>Charge<br>Increase |        | Charge        |                 | Charge |    | Total Calls | Gross Charges | Average<br>Collection<br>Percentage | Po | tential Rev |  |  |
| NON          |                               | icase  |               |                 |        |    |             |               |                                     |    |             |  |  |
| Insurance    | \$                            | 248.54 | 416           | \$ 103,392.64   | 70%    | \$ | 72,374.85   |               |                                     |    |             |  |  |
| Patient      | \$                            | 248.54 | 112           | \$ 27,836.48    | 10%    | \$ | 2,783.65    |               |                                     |    |             |  |  |
| RES          |                               |        |               |                 |        |    |             |               |                                     |    |             |  |  |
| Insurance    | \$                            | 445.84 | 1664          | \$ 741,877.76   | 70%    | \$ | 519,314.43  |               |                                     |    |             |  |  |
| Patient      | \$                            | 445.84 | 1188          | \$ 529,657.92   | 0%     | \$ | -           |               |                                     |    |             |  |  |
| Total        |                               |        |               |                 |        | \$ | 594,472.93  |               |                                     |    |             |  |  |

Estimated Additional

Revenue

594,472.93 \$

Less RES

payments

(200,479.69)

393,993.24

| Rates |            |                    | <br>         |
|-------|------------|--------------------|--------------|
| NON   | Current    | AMB Client Average |              |
| ALS   | \$1,107.03 | \$1,356.79         | \$<br>249.76 |
| ALS2  | \$1,270.43 | \$1,449.15         | \$<br>178.72 |
| BLS   | \$899.12   | \$1,216.26         | \$<br>317.14 |
|       |            | Avg Increase       | \$<br>248.54 |
| RES   |            |                    |              |
| ALS   | \$447.38   | \$1,207.63         | \$<br>760.25 |
| ALS2  | \$647.53   | \$1,294.85         | \$<br>647.32 |
| BLS   | \$376.74   | \$1,095.89         | \$<br>719.15 |
|       |            | Avg Increase       | \$<br>445.84 |

| IL | CLIENT | <b>EMS</b> | <b>RATES</b> |
|----|--------|------------|--------------|
|    |        |            |              |

| IL CLIENT EMS RATES                  |            |                          |                          |                    |                            |                        |                          |                      |                    | l                           |
|--------------------------------------|------------|--------------------------|--------------------------|--------------------|----------------------------|------------------------|--------------------------|----------------------|--------------------|-----------------------------|
|                                      |            | l                        | <u> </u>                 | <u> </u>           | 1                          |                        | <u> </u>                 | DECIDENT             | l                  | Attachment 4                |
|                                      | 41.5       |                          | ION RESIDEN              | Mileage            | Dilling                    | ALS                    | ALS2                     | RESIDENT             | Mileage            | Billing                     |
| Department/Organization              | ALS        | ALS2                     | \$1,200.00               | \$16.00            | Billing                    | \$1,200.00             | \$1,200.00               | \$1,200.00           | \$16.00            | write off                   |
| Algonquin-Lake in the Hills FD Alsip | \$1,200.00 | \$1,200.00<br>\$1,697.44 | \$1,256.63               | \$20.66            | collections                | \$1,311.20             | \$1,485.26               | \$983.45             | \$20.66            | collections                 |
| Alton                                | \$819.55   | \$874.18                 | \$546.36                 | \$16.39            | collections                | \$819.55               | \$874.18                 | \$546.36             | \$16.39            | collections                 |
| Arlington Heights FD                 | \$1,500.00 | \$1,500.00               | \$1,500.00               | \$12.00            | collections                | \$1,500.00             | \$1,500.00               | \$1,500.00           | \$12.00            | write off                   |
| Aurora City of                       | \$1,228.97 | \$1,381.29               | \$1,145.78               | \$7.55             | collections                | \$462.10               | \$668.82                 | \$389.13             | \$7.55             | collections                 |
| Barrington FD                        | \$1,125.00 | \$1,285.00               | \$1,000.00               | \$15.00            | balance bill               | \$865.00               | \$960.00                 | \$750.00             | \$13.00            | write off                   |
| Barrington Countryside               | \$1,300.00 | \$1,300.00               | \$1,300.00               | \$14.00            | collections                | \$1,300.00             | \$1,300.00               | \$1,300.00           | \$14.00            | write off                   |
| Bedford Park                         | \$1,100.00 | \$1,400.00               | \$750.00                 | \$15.00            | balance bill               | \$800.00               | \$1,000.00               | \$600.00             | \$15.00            | write off                   |
| Beecher Fire Protection              | \$1,800.00 | \$2,000.00               | \$1,800.00               | \$17.50            | collections                | \$1,800.00             | \$2,000.00               | \$1,800.00           | \$17.50            | balance bill                |
| Bensenville FPD                      | \$2,800.00 | \$2,800.00               | \$2,800.00               | \$16.00            | collections                | \$2,000.00             | \$2,000.00               | \$2,000.00           | \$16.00            | balance bill                |
| Bethany FPD                          | \$1,000.00 | \$1,000.00               | \$1,000.00               | \$7.69             | collections                | \$1,000.00             | \$1,000.00               | \$1,000.00           | \$7.69             | write off                   |
| Big Rock VFD                         | \$1,025.64 | \$1,216.06               | \$958.44                 | \$7.62             | collections                | \$825.64               | \$1,016.06               | \$758.44             | \$7.62             | collections                 |
| Bloomingdale FPD                     | \$1,200.00 | \$1,700.00               | \$850.00                 | \$15.00            | collections                | \$850.00               | \$1,100.00               | \$650.00             | \$13.00            | balance bill                |
| Bourbonnais FD                       | \$1,800.00 | \$1,800.00               | \$1,800.00               | \$30.00            | collections                | \$1,800.00             | \$1,800.00               | \$1,800.00           | \$30.00            | balance bill                |
| Braceville FPD                       |            |                          | \$1,250.00               | \$16.00            | collections                | 4                      | 1                        | \$1,000.00           | \$16.00            | balance bill                |
| Bradley FD                           | \$1,648.00 | \$1,751.00               | \$1,545.00               | \$20.60            | collections                | \$1,236.00             | \$1,545.00               | \$927.00             | \$18.54            | balance bill                |
| Braidwood FPD                        | \$1,500.00 | \$1,800.00               | \$1,200.00               | \$17.50            | collections                | \$1,400.00             | \$1,400.00               | \$1,000.00           | \$15.00<br>\$15.00 | balance bill collections    |
| Calumet Park                         | \$900.00   | \$1,000.00               | \$700.00                 | \$15.00            | collections                | \$800.00               | \$900.00                 | \$1,700.00           | \$16.00            | write off                   |
| Carol Stream FD                      | \$1,700.00 | \$1,700.00               | \$1,700.00               | \$16.00            | collections                | \$1,700.00             | \$1,375.00               | \$850.00             | \$16.00            | balance bill                |
| Carpentersville                      | \$1,650.00 | \$2,100.00<br>\$700.00   | \$1,275.00<br>\$600.00   | \$16.00<br>\$10.00 | balance bill               | \$1,100.00             | \$1,575.00               | \$850.00             | 310.00             | Delance Din                 |
| Cary FPD                             | \$706.00   | \$1,800.00               | \$1,800.00               | \$17.50            | collections                | \$1,800.00             | \$1,800.00               | \$1,800.00           | \$17.50            | write off                   |
| Channahon FPD                        | \$976.57   | \$1,070.99               | \$892.76                 | \$14.00            | collections                | \$576.57               | \$670.99                 | \$492.76             | \$14.00            | collections                 |
| Chatham FPD<br>Clarendon Hills       | \$1,100.00 | \$1,300.00               | \$900.00                 | \$25.00            | collections                | \$850.00               | \$1,000.00               | \$750.00             | \$10.00            | collections                 |
| Columbia                             | \$1,270.00 | \$1,325.00               | \$1,020.00               | \$13.00            | collections                | \$1,075.00             | \$1,155.00               | \$830.00             | \$13.00            | collections                 |
| Country Club Hills                   | \$956.67   | \$1,038.09               | \$844.13                 | \$16.87            | balance bill               | \$844.13               | \$928.81                 | \$731.58             | \$16.87            | balance bill                |
| Crescent-Iroquois EMS & AMB          | \$1,550.00 | \$1,800.00               | \$1,350.00               | \$27.00            | collections                | \$1,350.00             | \$1,600.00               | \$1,200.00           | \$27.00            | collections                 |
| Crete Fire Department                | \$1,500.00 | \$1,500.00               | \$1,500.00               | \$16.00            | collections                | \$1,300.00             | \$1,300.00               | \$1,300.00           | \$15.00            | collections                 |
| Crete Township FPD                   | \$1,650.00 | \$1,650.00               | \$1,650.00               | \$17.50            | collections                | \$1,650.00             | \$1,650.00               | \$1,650.00           | \$17.50            | balance bill                |
| Crystal Lake                         | \$1,016.75 | \$1,132.23               | \$887.29                 | \$10.63            | collections                | \$616.75               | \$732.23                 | \$487.29             | \$10.46            | collections                 |
| Darien-Woodridge FPD                 | \$1,650.00 | \$1,650.00               | \$1,650.00               | \$25.00            | collections                | \$1,650.00             | \$1,650.00               | \$1,650.00           | \$25.00            | write off                   |
| DeKalb                               | \$1,800.00 | \$1,800.00               | \$1,800.00               | \$25.00            | collections                | \$1,800.00             | \$1,800.00               | \$1,800.00           | \$25.00            | collections                 |
| Des Plaines                          | \$1,500.00 | \$1,500.00               | \$1,500.00               | \$15.00            | collections                | \$1,500.00             | \$1,500.00               | \$1,500.00           | \$15.00            | write off                   |
| Downers Grove                        | \$1,194.00 | \$1,269.00               | \$871.00                 | \$13.00            | collections                | \$954.00               | \$1,031.00               | \$715.00             | \$13.00            | balance bill                |
| Duffy-Baier-Snedecor                 | \$1,000.00 | \$1,300.00               | \$800.00                 | \$17.00            | collections                | \$1,000.00             | \$1,300.00               | \$800.00             | \$17.00            | collections                 |
| Dwight                               | \$1,800.00 | \$1,900.00               | \$1,350.00               | \$35.00            | collections                | \$1,500.00             | \$1,700.00               | \$1,250.00           | \$35.00            | write off                   |
| East Dubuque                         | \$620.00   | \$670.00                 | \$570.00                 | \$15.00            | collections                | \$620.00               | \$670.00                 | \$570.00             | \$15.00            | collections                 |
| East Dundee & Countryside FD         | \$3,600.00 | \$3,600.00               | \$2,900.00               | \$15.00            | collections                | \$3,600.00             | \$3,600.00               | \$2,900.00           | \$15.00            | balance bill<br>write off   |
| East Joliet FPD                      | \$1,800.00 | \$1,800.00               | \$180.00                 | \$30.00            | collections                | \$1,800.00             | \$1,800.00               | \$1,800.00           | \$13.00            | write off                   |
| East Peoria FD                       | \$1,594.56 | \$1,694.56               | \$1,408.65               | \$13.00<br>\$15.00 | collections<br>collections | \$1,594.56<br>\$900.00 | \$1,694.56               | \$1,408.65           | \$12.00            | collections                 |
| Elburn Ambulance Service             | \$1,200.00 | \$1,300.00               | \$1,000.00               |                    | collections                | \$1,850.00             | \$1,850.00               | \$1,850.00           | \$15.00            | write off                   |
| Elgin FD                             | \$1,850.00 | \$1,850.00               | \$1,850.00<br>\$1,500.00 | \$15.00<br>\$14.00 | collections                | \$1,200.00             | \$1,200.00               | \$1,200.00           | \$12.00            | balance bill                |
| Elk Grove Rural Elk Grove Village FD | \$1,500.00 | \$1,500.00               | \$1,500.00               | \$15.00            | write off                  | \$1,500.00             | \$1,500.00               | \$1,500.00           | \$15.00            | write off                   |
|                                      | \$1,500.00 | \$1,500.00               | \$1,500.00               | \$10.00            | collections                | \$1,500.00             | \$1,500.00               | \$1,500.00           | \$10.00            | write off                   |
| Evanston FD<br>Farina                | \$900.00   | \$1,100.00               | \$800.00                 | \$15.00            | collections                | \$800.00               | \$1,000.00               | \$700.00             | \$15.00            | balance bill                |
| Flossmoor                            | \$1,300.00 | \$1,500.00               | \$1,100.00               | \$10.00            | collections                | \$1,300.00             | \$1,500.00               | \$1,100.00           | \$10.00            | balance bill                |
| Fox River Grove FD                   | \$1,300.00 | \$1,300.00               | \$1,300.00               | \$14.00            | collections                | \$1,300.00             | \$1,300.00               | \$1,300.00           | \$14.00            | write off                   |
| Frankfort FPD                        | \$1,800.00 | \$1,800.00               | \$1,800.00               | \$17.00            | collections                | \$1,800.00             | \$1,800.00               | \$1,800.00           | \$17.00            | write off                   |
| Franklin Grove FPD                   | 7.7        | ***                      | \$650.00                 | \$15.00            | collections                |                        |                          | \$550.00             | \$15.00            | collections                 |
| Freeport                             | \$1,200.00 | \$1,200.00               | \$1,200.00               | \$14.00            | collections                | \$850.00               | \$850.00                 | \$850.00             | \$14.00            | collections                 |
| Freeport Rural                       | \$700.00   | \$800.00                 | \$600.00                 | \$15.00            | collections                | \$700.00               | \$800.00                 | \$600.00             | \$15.00            | collections                 |
| Fulton FPD                           | \$800.00   | \$800.00                 | \$475.00                 | \$7.34             | collections                | \$750.00               | \$675.00                 | \$450.00             | \$7.34             | collections                 |
| Glen Carbon FPD                      | \$875.00   | \$1,000.00               | \$625.00                 | \$10.50            | collections                | \$587.00               | \$850.00                 | \$495.00             | \$10.50            | collections                 |
| Granite City                         | \$875.00   | \$1,000.00               | \$625.00                 | \$10.50            | collections                | \$587.00               | \$850.00                 | \$495.00             | \$10.50            | collections                 |
| Gurnee                               | \$1,361.00 | \$1,504.30               | \$1,217.77               | \$14.31            | collections                | \$1,361.00             | \$1,504.30               | \$1,217.77           | \$14.31            | write off                   |
| Hanover Park                         | \$1,100.00 | \$1,350.00               | \$900.00                 | \$15.00            | collections                | \$1,100.00             | \$1,350.00               | \$900.00             | \$15.00            | collections                 |
| Harlem Roscoe FPD                    | \$1,100.00 | \$1,100.00               | \$1,100.00               | \$13.00            | collections                | 7                      | 4                        | 4500                 | 40.55              |                             |
| Harre Hamilton County Amb            | \$800.00   | \$800.00                 | \$500.00                 | \$8.25             | collections                | \$800.00               | \$800.00                 | \$500.00             | \$8.25             | collections                 |
| Harvard FPD                          | \$1,400.00 | \$1,400.00               | \$1,400.00               | \$25.00            | collections                | \$1,400.00             | \$1,400.00               | \$1,400.00           | \$25.00            | write off                   |
| Hazel Crest                          | \$700.00   | \$700.00                 | \$500.00                 | \$16.00            | collections                | \$429.05               | \$589.07                 | \$361.31             | \$16.00            | balance bill<br>collections |
| Hebron-Alden-Greenwood FD            | \$800.00   | \$900.00                 | \$700.00                 | \$11.00            | collections                | \$700.00               | \$800.00                 | \$600.00             | \$11.00            | write off                   |
| Hinckley FPD                         | \$900.00   | \$1,000.00               | \$800.00                 | \$7.00             | collections                | \$440.00               | \$600.00                 | \$390.00<br>\$650.00 | \$7.00<br>\$10.00  | collections                 |
| Hinsdale                             | \$1,000.00 | \$1,300.00               | \$900.00                 | \$25.00            | collections                |                        |                          | \$1,250.00           | \$8.32             | write off                   |
| Hoffman Estates FD                   | \$1,500.00 | \$1,500.00               | \$1,500.00               | \$10.92            | collections                | \$1,250.00             | \$1,250.00<br>\$2,074.42 | \$2,074.42           | \$32.75            | write off                   |
| Homer Township FPD                   | \$2,074.42 | \$2,074.42               | \$2,074.42               | \$32.75<br>\$15.00 | collections<br>collections | \$2,500.00             | \$2,500.00               | \$2,500.00           | \$15.00            | balance bill                |
| Hometown FPD                         | \$2,500.00 | \$2,500.00               | \$2,500.00               |                    | collections                | \$1,200.00             | \$1,200.00               | \$1,200.00           |                    | write off                   |
| Huntley FPD                          | \$1,200.00 | \$1,200.00               | \$1,200.00               | \$15.00            | conections                 | 71,200.00              | V1,200.00                | 71,200.00            | 713.00             | 1                           |

| IMPACT Medical Transport                          | \$1,800.00 | \$2,600.00             | \$1,450.00             | \$28.25 | collections                 | \$1,800.00 | \$2,600.00 | \$1,450.00  | \$28.25 | collections              |
|---|------------|------------------------|------------------------|---------|-----------------------------|------------|------------|-------------|---------|--------------------------|
| Joliet  | \$1,900.00 | \$2,000.00             | \$1,800.00             | \$18.00 | collections                 | \$1,900.00 | \$2,000.00 | \$1,800.00  | \$18.00 | write off                |
| Kinmundy-Alma FPD                                 | \$455.00   | \$455.00               | \$350.00               | \$8.50  | collections                 | \$455.00   | \$455.00   | \$350.00    | \$8.50  | write off                |
| LaGrange FD                                       | \$1,000.00 | \$1,000.00             | \$1,000.00             | \$15.00 | collections                 | \$1,000.00 | \$1,000.00 | \$1,000.00  | \$15.00 | write off                |
| LaGrange Park FD                                  | \$1,200.00 | \$1,200.00             | \$800.00               | \$15.00 | collections                 | \$800.00   | \$800.00   | \$500.00    | \$15.00 | collections              |
| Lake Egypt  | \$900.00   | \$1,100.00             | \$700.00               | \$15.00 | collections                 | \$900.00   | \$1,100.00 | \$700.00    | \$15.00 | write off                |
| Lake Forest                                       | \$987.48   | \$1,088.92             | \$854.08               | \$7.27  | collections                 | \$812.10   | \$919.98   | \$704.07    | \$7.27  | collections              |
| Lake Villa FPD                                    | \$600.00   | \$750.00               | \$550.00               | \$10.00 | collections                 | \$500.00   | \$650.00   | \$450.00    | \$10.00 | balance bill             |
|   | \$1,350.00 | \$1,350.00             | \$1,350.00             | \$12.00 | collections                 | \$1,200.00 | \$1,200.00 | \$1,200.00  | \$12.00 | write off                |
| Lake Zurich Rescue - Village                      | \$1,350.00 | \$1,350.00             | \$1,350.00             | \$12.00 | collections                 | \$1,200.00 | \$1,200.00 | \$1,200.00  | \$12.00 | write off                |
| Lake Zurich Rescue - District Lansing Police & FD | \$950.00   | \$1,330.00             | \$750.00               | \$15.00 | collections                 | \$800.00   | \$1,000.00 | \$700.00    | \$15.00 | collections              |
|   | +          | \$1,650.00             | \$1,650.00             | \$16.00 | collections                 | \$1,650.00 | \$1,650.00 | \$1,650.00  | \$16.00 | write off                |
| Lemont FPD  | \$1,650.00 |                        |                        | \$11.00 |                             | \$850.00   | \$950.00   | \$750.00    | \$11.00 | balance bill             |
| Libertyville                                      | \$1,200.00 | \$1,300.00             | \$1,100.00             |         | collections                 | \$1,700.00 | \$1,700.00 | \$1,700.00  | \$15.00 | collections              |
| Limestone   | \$1,800.00 | \$1,800.00             | \$1,800.00             | \$20.00 |                             | \$1,050.00 |            | \$950.00    | \$10.00 | write off                |
| LinconInshire-Riverwoods FD                       | \$1,900.00 | \$1,900.00             | \$1,900.00             | \$20.00 | collections                 | +          | \$1,150.00 | \$1,650.00  | \$15.00 | write off                |
| Lisle-Woodridge                                   | \$1,650.00 | \$1,650.00             | \$1,650.00             | \$15.00 | collections                 | \$1,650.00 | \$1,650.00 | <del></del> | \$12.00 | collections              |
| Litchfield, City Of                               | \$800.00   | \$1,200.00             | \$750.00               | \$12.00 | collections                 | \$650.00   | \$1,000.00 | \$600.00    | \$20.00 | write off                |
| Little Rock-Fox                                   | \$1,900.00 | \$1,900.00             | \$1,900.00             | \$20.00 | collections                 | \$1,900.00 | \$1,900.00 | \$1,900.00  |         | write off                |
| Lockport Township FPD                             | \$1,500.00 | \$1,800.00             | \$1,200.00             | \$17.50 | collections                 | \$1,500.00 | \$1,800.00 | \$1,200.00  | \$17.50 |                          |
| Lomax Ambulance Service                           | \$1,025.00 | \$1,325.00             | \$825.00               | \$15.00 | collections                 | \$1,025.00 | \$1,325.00 | \$825.00    | \$15.00 | collections              |
| Lombard   | \$1,900.00 | \$1,900.00             | \$1,900.00             | \$16.00 | collections                 | \$1,600.00 | \$1,600.00 | \$1,600.00  | \$15.00 | write off                |
| Lovington Community Ambulance                     | \$600.00   | \$600.00               | \$500.00               | \$12.00 | balance bill                | \$600.00   | \$600.00   | \$500.00    | \$12.00 | balance bill             |
| Lyons   | \$1,200.00 | \$1,400.00             | \$1,000.00             | \$15.00 | collections                 | \$700.00   | \$800.00   | \$600.00    | \$15.00 | balance bill             |
| Malta FPD   | \$1,200.00 | \$1,400.00             | \$1,000.00             | \$12.00 | collections                 | \$1,000.00 | \$1,100.00 | \$800.00    | \$12.00 | balance bill             |
| Manteno Community FPD                             | \$1,800.00 | \$1,800.00             | \$1,800.00             | \$30.00 | collections                 | \$1,200.00 | \$1,200.00 | \$1,200.00  | \$30.00 | balance bill             |
| Martinton Fire Protection                         |            |                        | \$300.00               | \$7.00  | collections                 | ļ          | L          | \$300.00    | \$7.00  | collections              |
| Maryville   | \$1,050.00 | \$1,200.00             | \$850.00               | \$14.00 | collections                 | \$850.00   | \$1,000.00 | \$700.00    | \$14.00 | collections              |
| Mascoutah   | \$1,000.00 | \$1,000.00             | \$900.00               | \$13.00 | collections                 | \$800.00   | \$800.00   | \$700.00    | \$13.00 | collections              |
| Matteson FD                                       | \$1,800.00 | \$1,800.00             | \$1,800.00             | \$10.00 | collections                 | \$1,800.00 | \$1,800.00 | \$1,800.00  | \$10.00 | write off                |
| Maywood FD  |            |                        | \$700.00               | \$15.00 | collections                 | 1          |            | \$500.00    | \$15.00 | balance bill             |
| Mazon Verona Kinsman                              |            |                        | \$1,500.00             | \$15.00 | collections                 |            | I          | \$1,500.00  | \$15.00 | write off                |
| McHenry Township FD                               | \$1,500.00 | \$1,500.00             | \$1,500.00             | \$15.00 | balance bill                | \$1,400.00 | \$1,400.00 | \$1,400.00  | \$15.00 | balance bill             |
| Merrionette Park                                  |            |                        | \$1,000.00             | \$20.00 | collections                 |            |            | \$850.00    | \$20.00 | collections              |
| Minooka FPD                                       | \$1,800.00 | \$1,800.00             | \$1,800.00             | \$17.50 | collections                 | \$1,800.00 | \$1,800.00 | \$1,800.00  | \$17.50 | write off                |
| Mokena FPD  | \$2,000.00 | \$2,000.00             | \$2,000.00             | \$30.00 | collections                 | \$2,000.00 | \$2,000.00 | \$2,000.00  | \$30.00 | write off                |
| Monee FPD   | \$1,300.00 | \$1,300.00             | \$1,300.00             | \$15.00 | collections                 | \$900.00   | \$900.00   | \$900.00    | \$15.00 | balance bill             |
| Monroe County                                     | \$1,450.00 | \$1,700.00             | \$1,200.00             | \$15.00 | collections                 | \$1,250.00 | \$1,500.00 | \$1,000.00  | \$15.00 | collections              |
| Montgomery FPD                                    | \$1,500.00 | \$1,500.00             | \$1,500.00             | \$15.00 | collections                 | \$900.00   | \$900.00   | \$900.00    | \$15.00 | write off                |
| Morris Fire Protection                            | \$1,800.00 | \$2,000.00             | \$1,600.00             | \$15.00 | collections                 | \$1,700.00 | \$1,900.00 | \$1,500.00  | \$15.00 | balance bill             |
| Mount Prospect-Village Of                         | \$1,500.00 | \$1,500.00             | \$1,500.00             | \$15.00 | collections                 | \$1,500.00 | \$1,500.00 | \$1,500.00  | \$15.00 | write off                |
| Mundelein FD                                      | \$1,201.70 | \$1,403.78             | \$1,130.38             | \$11.00 | collections                 | \$801.70   | \$1,003.78 | \$730.38    | \$11.00 | write off                |
| Naperville  | \$1,966.91 | \$1,966.91             | \$1,966.91             | \$15.45 | collections                 | \$1,966.91 | \$1,966.91 | \$1,966.91  | \$15.45 | write off                |
| Nauvoo Fire Prot Dist                             | \$1,025.00 | \$1,325.00             | \$825.00               | \$15.00 | collections                 | \$1,025.00 | \$1,325.00 | \$825.00    | \$15.00 | collections              |
| New Athens  | \$1,150.00 | \$1,150.00             | \$925.00               | \$11.00 | collections                 | \$1,125.00 | \$1,125.00 | \$900.00    | \$16.00 | collections              |
| New Baden   | \$1,155.00 | \$1,205.00             | \$1,050.00             | \$19.00 | collections                 | \$955.00   | \$905.00   | \$750.00    | \$19.00 | collections              |
| New Lenox Fire & AD                               | \$1,800.00 | \$2,000.00             | \$1,600.00             | \$17.50 | collections                 | \$1,800.00 | \$2,000.00 | \$1,600.00  | \$17.50 | write off                |
|   | \$1,800.00 |                        | \$1,000.00             | \$12.00 | collections                 | \$1,050.00 | \$1,150.00 | \$850.00    | \$12.00 | write off                |
| North Aurora FPD                                  |            | \$1,350.00             |                        | \$16.00 | collections                 | \$1,030.00 | \$1,500.00 | \$2,000.00  | \$16.00 | write off                |
| North Palos                                       | \$1,800.00 | \$2,300.00             | \$1,500.00             | \$20.00 | balance bill                | \$900.00   | \$1,200.00 | \$750.00    | \$20.00 | balance bill             |
| Northern Edgar County                             | \$900.00   | \$1,200.00             | \$750.00               | \$20.00 | balance bill                | \$900.00   | \$1,000.00 | \$800.00    | \$12.00 | balance bill             |
| Northwest Homer FPD                               | \$1,100.00 | \$1,200.00             | \$1,000.00<br>\$450.00 | \$14.00 |                             | \$550.00   | \$550.00   | \$350.00    | \$8.00  | balance bill             |
| Northwestern Area Ambulance                       | \$650.00   | \$650.00               | <u> </u>               |         | balance bill<br>collections |            | \$1,200.00 | \$1,000.00  | \$15.00 | collections              |
| Nunda Rural FD                                    | \$1,200.00 | \$1,200.00             | \$1,000.00             | \$15.00 | collections                 | \$1,200.00 |            | \$1,600.00  | \$19.00 | collections              |
| Oak Brook Village OF                              | ¥=/        | 7-7                    |                        | 7       |                             |            | \$1,800.00 | \$1,600.00  | \$20.00 | write off                |
| Oak Lawn FD                                       | \$1,700.00 | \$1,700.00             | \$1,700.00             | \$20.00 | collections                 | \$1,700.00 | -          |             |         | write off                |
| Oak Park  | \$1,909.62 | \$1,909.62             | \$1,909.62             | \$15.91 | collections                 | \$1,485.26 | \$1,485.26 | \$1,485.26  | \$15.91 | balance bill             |
| Oregon FPD  | \$950.00   | \$1,200.00             | \$850.00               | \$15.00 | balance bill                | \$850.00   | \$1,000.00 | \$750.00    | \$14.00 |                          |
| Oswego FPD  | \$1,500.00 | \$1,500.00             | \$1,500.00             | \$16.00 | balance bill                | \$1,500.00 | \$1,500.00 | \$1,500.00  | \$16.00 | write off                |
| Palatine FD (Village)                             | \$1,032.00 | \$1,032.00             | \$1,032.00             | \$8.00  | collections                 | \$774.00   | \$774.00   | \$774.00    | \$8.00  | write off                |
| Palatine Rural FD                                 | \$1,500.00 | \$1,800.00             | \$1,200.00             | \$16.00 | collections                 | \$1,200.00 | \$1,400.00 | \$1,000.00  | \$16.00 | balance bill             |
| Palos Fire Protection District                    | \$1,648.00 | \$1,648.00             | \$1,648.00             | \$16.48 | collections                 | \$1,030.00 | \$1,030.00 | \$1,030.00  | \$16.48 | balance bill             |
| Palos Heights Fire Protection                     | \$2,000.00 | \$2,000.00             | \$2,000.00             | \$15.00 | collections                 | \$2,000.00 | \$2,000.00 | \$2,000.00  | \$15.00 | collections              |
| Park Forest FD                                    | \$800.00   | \$900.00               | \$700.00               | \$12.50 | collections                 | \$525.00   | \$725.00   | \$425.00    | \$12.50 | write off                |
| Plainfield FD                                     | \$1,800.00 | \$1,800.00             | \$1,800.00             | \$17.50 | collections                 | \$1,800.00 | \$1,800.00 | \$1,800.00  | \$17.50 | write off                |
| Prospect Heights                                  | \$1,300.00 | \$1,300.00             | \$1,300.00             | \$10.00 | balance bill                | \$1,300.00 | \$1,300.00 | \$1,300.00  | \$10.00 | write off                |
| Roberts Park FPD                                  | \$1,650.00 | \$2,100.00             | \$1,275.00             | \$16.00 | collections                 | \$1,500.00 | \$1,900.00 | \$1,150.00  | \$16.00 | write off                |
| Rockford  | \$1,500.00 | \$1,500.00             | \$1,500.00             | \$19.00 | collections                 | \$1,500.00 | \$1,500.00 | \$1,500.00  | \$19.00 | write off                |
| Rockton FPD                                       | \$1,300.00 | \$1,300.00             | \$1,300.00             | \$15.00 | balance bill                | \$750.00   | \$750.00   | \$750.00    | \$15.00 | write off                |
|   | \$1,500.00 | \$1,500.00             | \$1,500.00             | \$10.00 | collections                 | \$1,500.00 | \$1,500.00 | \$1,500.00  | \$10.00 | write off                |
| Rolling Meadows FD                                |            |                        |                        | 44 5 00 | Landia adama                | \$1,400.00 | \$1,400.00 | \$1,400.00  | \$10.00 | write off                |
|   | \$1,400.00 | \$1,400.00             | \$1,400.00             | \$15.00 | collections                 | 31,400.00  | 31,400.00  |             |         |                          |
| Rolling Meadows FD Romeoville FD Sandoval FPD     |            | \$1,400.00<br>\$500.00 | \$1,400.00<br>\$350.00 | \$15.00 | collections                 | \$400.00   | \$450.00   | \$350.00    | \$7.00  | write off                |
| Romeoville FD                                     | \$1,400.00 |                        |                        |         |                             |            |            |             |         | write off<br>collections |

| Averages                        | \$1,356.79 | \$1,449.15 | \$1,216.26 | \$15.36 |              | \$1,207.63 | \$1,294.85 | \$1,095.89 | \$14.91 |              |
|---------------------------------|------------|------------|------------|---------|--------------|------------|------------|------------|---------|--------------|
| Zion FD                         | \$1,800.00 | \$2,000.00 | \$1,500.00 | \$25.00 | collections  | \$1,800.00 | \$2,000.00 | \$1,500.00 | \$25.00 | write off    |
| Winthrop Harbor FD              | \$1,200.00 | \$1,200.00 | \$1,000.00 | \$10.00 | *            | \$1,200.00 | \$1,200.00 | \$1,000.00 | \$10.00 | *            |
| Winnetka FD (Kennilworth)       | \$850.00   | \$850.00   | \$650.00   | \$12.00 | collections  | \$675.00   | \$675.00   | \$525.00   | \$12.00 | collections  |
| Win-Bur-Sew Fire District       | \$950.00   | \$950.00   | \$950.00   | \$13.00 | balance bill | \$850.00   | \$850.00   | \$850.00   | \$13.00 | balance bill |
| Wilmington FPD                  | \$1,200.00 | \$1,400.00 | \$1,000.00 | \$15.00 | collections  | \$1,000.00 | \$1,200.00 | \$800.00   | \$15.00 | write off    |
| Wilmette FD                     | \$550.00   | \$700.00   | \$450.00   | \$7.50  | collections  | \$550.00   | \$700.00   | \$450.00   | \$7.50  | collections  |
| Wheeling                        | \$1,195.31 | \$1,301.01 | \$1,042.28 | \$15.11 | collections  | \$1,074.76 | \$1,179.73 | \$942.26   | \$15.11 | collections  |
| Westmont FD                     | \$1,550.00 | \$1,550.00 | \$1,550.00 | \$18.00 | collections  | \$1,550.00 | \$1,550.00 | \$1,550.00 | \$18.00 | write off    |
| Western Springs FD              | \$1,000.00 | \$1,100.00 | \$1,000.00 | \$15.00 | collections  | \$700.00   | \$800.00   | \$700.00   | \$15.00 | write off    |
| West Peoria                     |            |            | \$500.00   | \$10.00 | collections  |            |            | \$500.00   | \$10.00 | collections  |
| Waukegan FD                     | \$1,400.00 | \$1,600.00 | \$1,200.00 | \$15.00 | collections  | \$1,200.00 | \$1,400.00 | \$1,000.00 | \$15.00 | collections  |
| Wauconda FPD                    | \$1,550.00 | \$1,600.00 | \$1,350.00 | \$14.00 | balance bill | \$1,250.00 | \$1,300.00 | \$1,050.00 | \$14.00 | balance bill |
| Troy FPD                        | \$1,900.00 | \$1,900.00 | \$1,900.00 | \$17.50 | collections  | \$1,900.00 | \$1,900.00 | \$1,900.00 | \$17.50 | balance bill |
| The Troy FPD                    | \$1,000.00 | \$1,200.00 | \$625.00   | \$15.00 | collections  | \$800.00   | \$875.00   | \$580.00   | \$15.00 | balance bill |
| Tri-State FPD                   | \$1,600.00 | \$1,600.00 | \$1,600.00 | \$17.00 | collections  | \$1,200.00 | \$1,200.00 | \$900.00   | \$15.00 | balance bill |
| Tri-City                        | \$1,744.00 | \$1,853.00 | \$1,471.00 | \$18.00 | collections  | \$1,526.00 | \$1,678.00 | \$1,373.00 | \$17.50 | collections  |
| Sycamore FD                     | \$1,720.00 | \$1,720.00 | \$1,720.00 | \$14.00 | collections  | \$1,720.00 | \$1,720.00 | \$1,720.00 | \$13.00 | write off    |
| Sugar Grove FPD                 | \$1,500.00 | \$1,500.00 | \$1,500.00 | \$12.00 | collections  | \$1,500.00 | \$1,500.00 | \$1,500.00 | \$12.00 | write off    |
| Streamwood FD                   | \$725.00   | \$975.00   | \$625.00   | \$10.50 | collections  | \$461.85   | \$668.47   | \$388.93   | \$7.62  | write off    |
| Steger Estates                  | \$1,500.00 | \$1,500.00 | \$1,500.00 | \$10.00 | collections  | \$1,500.00 | \$1,500.00 | \$1,500.00 | \$10.00 | write off    |
| Staunton Area Ambulance Service | \$1,050.00 | \$1,150.00 | \$900.00   | \$15.00 | collections  | \$1,050.00 | \$1,150.00 | \$900.00   | \$15.00 | collections  |
| Spring Grove FPD                | \$1,250.00 | \$1,500.00 | \$1,000.00 | \$12.00 | balance bill | \$1,250.00 | \$1,500.00 | \$1,000.00 | \$12.00 | balance bill |
| South Elgin FD                  | \$1,400.00 | \$1,600.00 | \$1,200.00 | \$10.00 | collections  | \$1,400.00 | \$1,600.00 | \$1,200.00 | \$10.00 | write off    |
| South Beloit FD                 | \$1,024.00 | \$1,024.00 | \$1,024.00 | \$12.00 | collections  | \$816.00   | \$816.00   | \$816.00   | \$12.00 | collections  |

\*Write off for Village Residents; Collections for District Non Residents & Residents