# City of Aurora

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## MEMORANDUM

- TO: Richard C. Irvin, Mayor Ron Woerman, Alderman-at-Large Sherman L. Jenkins, Alderman-at-Large Emmanuel Llamas, Alderman Juany Garza, Alderman Theodoros C. Mesiacos, Alderman William M. Donnell, Alderman Carl Franco, Alderman Michael B. Saville, Alderman Scheketa Hart-Burns, Alderman Patty Smith, Alderman Edward J. Bugg, Alderman Shweta Baid, Alderman
- FROM: Martin Lyons, Chief Financial Officer/City Treasurer
- DATE: July 21, 2021
- SUBJECT: Treasurer's Report June 2021

Attached for your information is the Treasurer's Report for the month ended June 30, 2021. Please note that this is a cash-basis report.

As we wrap up the first half of the year, we have seen revenues and expenses stabilize. The City General Fund always operates in a deficit through the first five months of the year until the first property tax payments arrive. In reviewing the attached June 30, 2021 Variance Report, please note that the General Fund is operating at a slight surplus and that both revenues and expenses are at approximately 46%. General Fund revenues rely on sales tax, which is recorded on an accrual basis throughout the year and as such we are not reporting all such revenues each month in this report, but "catch up" at year end each year. The graph below shows the improved stability of the General Fund over the past three years. During the 2022 budget preparation process and as a part of the 2021 amendment approvals some of the reserves shown in 2021 will be expended but the City will maintain balances in accordance with current policy.

attachment

c: Alex Alexandrou, Chief Management Officer Jennifer Stallings, City Clerk



Please note that the above balances are given as reported in each month during these years, and are subject to final audit adjustments to convert all data to an accrual basis in accordance with Generally Accepted Accounting Principles.

Included above are the ending balances as of June 30, 2021 for both fund and cash balances. Of these two amounts, cash balance is the more meaningful metric since this represents liquid cash and/or invested assets which can be used (or easily sold) to support and fund current operations. While ending fund balance is also an important measurement of the City's financial health, it usually includes illiquid assets or future cash receipts or disbursements such as receivables (including property tax) due to the City and accounts payable/accrued expenses. The enterprise funds' fund balances reflect net short term assets and liabilities, to more accurately present current operations.

The fund balances included in this financial report are based on preliminary unaudited 2020 year-end balances. Additional closing entries are still being processed and balances may change slightly as a result of the audit process. The audit fieldwork is finished and the report is scheduled to be completed in the upcoming weeks.

As of June 30, 2021, the General Fund is reporting a surplus of \$1,351,704.74. The General Fund balance is \$40,267,822.93 with a cash balance of \$46,833,091.54. The attached supplemental chart shows the General Fund revenues and expenses at 46% of the annual budget which is close to the target of 50% year-to-date.

Through June 30, 2021, the Neighborhood Stabilization Fund is showing negative fund and cash balances of \$6,495.94. This is due to the timing of grant funding revenues that are funded on a reimbursement basis.

Through June 30, 2021, the Block Grant Fund is showing a negative cash balance of \$365,984.69. This is due to the timing of grant funding revenues that are funded on a reimbursement basis.

Through June 30, 2021, the Section 108 Loan Fund is showing a negative cash balance of \$80,450.24. Future payments from lenders will bring this fund balance back to a positive balance.

Through June 30, 2021, the TIF #10 Galena/Broadway Fund is showing a negative fund balance of \$342,120.38 and a negative cash balance of \$35,787.74. This is due to timing of payments made with redevelopment agreements and TIF funds received. Short term lines of credit are treated differently than long term bonds and the deficit balance will be addressed when the lines of credit are paid in the near future through developer payments or long- term bond issuance

Through June 30, 2021, the TIF #11 Benton/River Fund is showing a negative fund balance of \$522,895.65. This is due to timing of payments made with redevelopment agreements and TIF funds received. Short term lines of credit are treated differently than long term bonds and the deficit balance will be addressed when the lines of credit are paid in the near future through developer payments or long-term bond issuance.

Through June 30, 2021, the TIF #12 Ogden/75<sup>th</sup> Fund is showing a negative fund cash balance of \$111,464.51. This is due to timing of payments made with redevelopment agreements and TIF funds received.

Through June 30, 2021, the TIF #13 River/Galena Fund is showing a negative fund balance of \$523,407.98. This is due to timing of payments made with redevelopment agreements and TIF funds received. Short term lines of credit are treated differently than long term bonds and the deficit balance will be addressed when the lines of credit are paid in the near future through developer payments or long-term bond issuance.

Through June 30, 2021, the TIF #9 Stolp Island Fund is showing a negative fund balance of \$1,079,688.04. This is due to timing of payments made with redevelopment agreements and TIF funds received. Short term lines of credit are treated differently than long term bonds and the deficit balance will be addressed when the lines of credit are paid in the near future through developer payments or long-term bond issuance

Through June 30, 2021, the SSA #One-Downtown (94) Fund is showing a negative fund and cash balance of \$70,615.92. This is due to timing of real estate tax revenues received.

Through June 30, 2021, the 2021 GO Bond Project Fund is showing a negative fund and cash balance of \$7,740.13. This is due to timing of payments made and revenues received.

If there are any questions on the attached report, please contact me by phone at (630) 256-3500 or by email: mslyons@aurora-il.org

#### CERTIFICATION OF ATTACHED FINANCIAL REPORTS

As required per Illinois Statue 65 ILCS 5/3.1-35-45 I, Martin Lyons, Chief Financial Officer/City Treasurer of the City of Aurora, herleby affirm that I have reviewed the June 30, 2021 year-to-date financial information and reports which, to the best of my knowledge, appear accurate and complete.

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Martin Lyons, Chief Financial Officer/City Treasurer

| Major Governmental Funds |                                |                              |               |              |                      |               |  |  |  |  |
|--------------------------|--------------------------------|------------------------------|---------------|--------------|----------------------|---------------|--|--|--|--|
| Fund                     | Fund Description               | YTD Revenues                 | YTD Expenses  | YTD Net      | YTD Net Fund Balance |               |  |  |  |  |
| 101                      | GENERAL                        | 89,695,866.54                | 88,344,161.80 | 1,351,704.74 | 40,267,822.93        | 46,833,091.54 |  |  |  |  |
| 120                      | EQUIPMENT SERVICES             | IPMENT SERVICES 2,608,676.22 |               | 485,096.20   | 486,680.67           | 486,880.67    |  |  |  |  |
| 209                      | HOTEL / MOTEL TAX              | 127,504.01                   | 87,858.76     | 39,645.25    | 1,665,644.91         | 1,626,463.80  |  |  |  |  |
| 401                      | DEBT SERVICE                   | 5,565,786.01                 | 1,739,190.62  | 3,826,595.39 | 7,893,872.88         | 7,900,139.86  |  |  |  |  |
|                          | Total Major Governmental Funds | 97,997,832.78                | 92,294,791.20 | 5,703,041.58 | 50,314,021.39        | 56,846,575.87 |  |  |  |  |

#### Non-Major Governmental Funds

|      | Non-Major Governmental Funds                   |                         |                         |               |                |               |  |  |  |  |  |
|------|--|-------------------------|-------------------------|---------------|----------------|---------------|--|--|--|--|--|
| Fund | Fund Description                               | YTD Revenues            | YTD Expenses            | YTD Net       | Fund Balance   | Cash Balance  |  |  |  |  |  |
| 202  | MFT-REBUILD ILLINOIS                           | 4,348,755.89            | 181,511.08              | 4,167,244.81  | 8,516,758.23   | 8,516,758.23  |  |  |  |  |  |
| 203  | MOTOR FUEL TAX                                 | 2,995,017.29            | 2,966,753.56            | 28,263.73     | 10,932,872.91  | 13,276,015.99 |  |  |  |  |  |
| 208  | SANITATION                                     | 1,064,297.30            | 965,439.30              | 98,858.00     | 1,012,313.41   | 533,811.56    |  |  |  |  |  |
| 211  | WIRELESS 911 SURCHARGE                         | 776,584.66              | 1,050,550.51            | (273,965.85)  | 6,733,433.11   | 6,085,913.86  |  |  |  |  |  |
| 212  | MUNICIPAL MOTOR FUEL TAX                       | 723,462.25              | 321,106.00              | 402,356.25    | 2,847,240.32   | 2,726,371.52  |  |  |  |  |  |
| 213  | HOME PROGRAM                                   | (4.49)                  | -                       | (4.49)        | 24,063.86      | 24,063.86     |  |  |  |  |  |
| 214  | NEIGHBORHOOD STABILIZATION                     | (37.13)                 | 37,722.15               | (37,759.28)   | (6,495.94)     | (6,495.94)    |  |  |  |  |  |
| 215  | GAMING TAX                                     | 2,026,983.93            | 2,104,648.58            | (77,664.65)   | 71,681.16      | 4,655,497.24  |  |  |  |  |  |
| 217  | ASSET FORFEITURES-STATE                        | 16,549.01               | 37,442.52               | (20,893.51)   | 228,947.66     | 229,227.51    |  |  |  |  |  |
| 218  | ASSET SEIZURE                                  | 22.10                   |                         | 22.10         | 33,636.43      | 172,920.98    |  |  |  |  |  |
| 219  | FOREIGN FIRE INSURANCE TAX                     | 141.67                  | 70,497.01               | (70,355.34)   | 594,838.53     | 594,838.53    |  |  |  |  |  |
| 220  | BLOCK GRANT-INCOME                             | 54,602.80               | -                       | 54,602.80     | 358,700.68     | 358,700.68    |  |  |  |  |  |
| 221  | BLOCK GRANT                                    | -                       | (182,140.20)            | 182,140.20    | 2,240.57       | (365,984.69)  |  |  |  |  |  |
| 222  | SECTION 108 LOAN                               | 11,852.42               | -                       | 11,852.42     | 99,716.36      | (80,450.24)   |  |  |  |  |  |
| 223  | TIF #10 GALENA/BROADWAY                        | 7,027.90                | -                       | 7,027.90      | (342,120.38)   | (35,787.74)   |  |  |  |  |  |
| 224  | TIF #11 BENTON/ RIVER                          | (58.26)                 | 255,000.00              | (255,058.26)  | (522,895.65)   | 15,104.35     |  |  |  |  |  |
| 225  | TIF #12 OGDEN/75TH                             | 9,067.40                | 78,766.00               | (69,698.60)   | (111,464.51)   | (111,464.51)  |  |  |  |  |  |
| 226  | TIF #13 RIVER/GALENA                           | 439,216.58              | -                       | 439,216.58    | (523,407.98)   | 297,981.25    |  |  |  |  |  |
| 227  | TIF #14 LINCOLN/WESTIN                         | 7,889,521.41            | 6,109,707.00            | 1,779,814.41  | 198,555.63     | 201,782.36    |  |  |  |  |  |
| 228  | TIF #15 COMMONS/NEW YORK                       | 17,814.85               |                         | 17,814.85     | 17,814.85      | 17,814.85     |  |  |  |  |  |
| 231  | TIF #1 FUND-CBD AREA                           | 706,831.26              | 139,974.64              | 566,856.62    | 1,658,121.12   | 1,713,577.12  |  |  |  |  |  |
| 233  | TIF #3 RIVER CITY                              | 664,535.08              | 99,575.00               | 564,960.08    | 1,981,695.96   | 1,981,695.96  |  |  |  |  |  |
| 234  | TIF #4 FUND-BELL GALE                          | 30,596.91               | 2,100.00                | 28,496.91     | 82,478.13      | 82,478.13     |  |  |  |  |  |
| 235  | TIF #5 FUND W RIVER AREA                       | 391,961.14              | 15,951.41               | 376,009.73    | 1,355,155.34   | 1,347,282.84  |  |  |  |  |  |
| 236  | TIF #6 FUND E RIVER AREA                       | 520,489.97              | 137,940.25              | 382,549.72    | 1,412,736.63   | 1,412,736.63  |  |  |  |  |  |
| 237  | TIF #7 W FARNSWORTH AREA                       | 161,273.45              | 41,883.76               | 119,389.69    | 1,100,368.22   | 713,962.18    |  |  |  |  |  |
| 238  | TIF #8 E FARNSWORTH AREA                       | 1,142,597.93            | 15,361.26               | 1,127,236.67  | 3,971,253.05   | 4,714,233.02  |  |  |  |  |  |
| 239  | TIF #9 STOLP ISLAND                            | 10,896.54               | 143,052.00              | (132,155.46)  | (1,079,688.04) | 127,683.38    |  |  |  |  |  |
| 251  | SSA #14 FUND-SULLIVAN                          | 5.30                    | -                       | 5.30          | 42,985.69      | 42,985.69     |  |  |  |  |  |
| 254  | BUSINESS DISTRICT TAX #1                       | 36,753.66               | _                       | 36,753.66     | 36,796.94      | 36,796.94     |  |  |  |  |  |
| 255  | SHAPE FUND                                     | 866,914.42              | 1,540,267.29            | (673,352.87)  | 427,461.27     | 427,460.95    |  |  |  |  |  |
| 255  | EQUITABLE SHARING - JUSTICE                    | 292.82                  | 128,590.00              | (128,297.18)  | 1,110,451.60   | 1,110,451.60  |  |  |  |  |  |
| 250  | EQUITABLE SHARING - TREASURY                   | 259,281.74              | 243,531.27              | 15,750.47     | 1,746,382.83   | 1,746,382.83  |  |  |  |  |  |
| 262  | SSA #24 FUND-EAGLE POINT                       | 19,194.68               | 23,331.27               | 19,194.68     | 31,142.11      | 31,142.11     |  |  |  |  |  |
| 262  | SSA #ONE-DOWNTOWN (94)                         | 35,980.60               |                         | 35,980.60     | (70,615.92)    | (70,615.92)   |  |  |  |  |  |
| 200  | SSA# 34 OSWEGO                                 | 6.04                    | _                       | 6.04          | 44,828.14      | 44,828.14     |  |  |  |  |  |
| 275  | SSA# 44 BLACKBERRY TRAIL                       | 14,729.09               | 700.00                  | 14,029.09     | 15,021.25      | 15,021.25     |  |  |  |  |  |
| 270  | STORMWATER MGMT FEE FUND                       | 1,248,524.77            | 609,530.64              | 638,994.13    | 6,601,307.64   | 8,367,071.49  |  |  |  |  |  |
| 280  | LTCP FEE                                       | 1,061,597.95            | 1,501,794.76            | (440,196.81)  | 3,845,327.81   | 3,494,460.47  |  |  |  |  |  |
| 281  | ARPA FUND                                      | 17,610,640.00           | 1,301,794.70            | 17,610,640.00 | 17,610,640.00  | 17,610,640.00 |  |  |  |  |  |
| 311  | WARD #1 PROJECTS FUND                          | 44,081.75               | 20,427.18               | 23,654.57     | 631,736.83     | 631,736.83    |  |  |  |  |  |
|      | WARD #1 PROJECTS FUND<br>WARD #2 PROJECTS FUND |                         |                         | 23,634.37     |                | ,             |  |  |  |  |  |
| 312  |  | 39,947.08               | 12,265.81               | ,             | 367,271.38     | 368,221.38    |  |  |  |  |  |
| 313  | WARD #3 PROJECTS FUND                          | 37,557.81               | 3,708.31                | 33,849.50     | 458,243.25     | 458,243.25    |  |  |  |  |  |
| 314  | WARD #4 PROJECTS FUND                          | 45,731.27               | 4,891.76                | 40,839.51     | 620,731.89     | 620,731.89    |  |  |  |  |  |
| 315  | WARD #5 PROJECTS FUND                          | 37,556.23               | 39,842.04               | (2,285.81)    | 440,557.97     | 440,557.97    |  |  |  |  |  |
| 316  | WARD #6 PROJECTS FUND                          | 43,646.72               | 37,511.68               | 6,135.04      | 401,717.95     | 401,717.95    |  |  |  |  |  |
| 317  | WARD #7 PROJECTS FUND                          | 37,516.32               | 24,448.14               | 13,068.18     | 126,562.87     | 126,562.87    |  |  |  |  |  |
| 318  | WARD #8 PROJECTS FUND                          | 37,603.33               | 6,668.85                | 30,934.48     | 563,179.76     | 563,179.76    |  |  |  |  |  |
|      |  | (1 nis report is contin | nued on the following p | Dage.)        |                |               |  |  |  |  |  |

(This report is continued on the following page.)

|      | Non-Major Governmental Funds (continued) |               |               |               |               |                |  |  |  |  |  |  |
|------|--|---------------|---------------|---------------|---------------|----------------|--|--|--|--|--|--|
| Fund | Fund Description                         | YTD Revenues  | YTD Expenses  | YTD Net       | Fund Balance  | Cash Balance   |  |  |  |  |  |  |
| 319  | WARD #9 PROJECTS FUND                    | 37,891.32     | 62,817.75     | (24,926.43)   | 738,043.75    | 740,068.75     |  |  |  |  |  |  |
| 320  | WARD #10 PROJECTS FUND                   | 38,180.39     | 17,230.10     | 20,950.29     | 201,020.37    | 201,020.37     |  |  |  |  |  |  |
| 340  | CAPITAL IMPROVEMENTS FUND                | 657,171.38    | 1,114,304.11  | (457,132.73)  | 6,366,477.72  | 7,325,253.00   |  |  |  |  |  |  |
| 342  | 2008B TIF BOND PROJ TIF 3                | 80.02         | -             | 80.02         | 1,613,454.58  | 1,613,454.58   |  |  |  |  |  |  |
| 345  | KANE / DUPAGE FIRE IMPACT FEE            | 23,151.86     | -             | 23,151.86     | 393,731.04    | 393,731.04     |  |  |  |  |  |  |
| 346  | KENDALL / WILL FIRE IMPACT FEE           | 122.17        | -             | 122.17        | 823,175.00    | 823,175.00     |  |  |  |  |  |  |
| 347  | PUBLIC WORKS IMPACT FEE                  | 126.65        | -             | 126.65        | 188,037.22    | 188,037.22     |  |  |  |  |  |  |
| 353  | 2017 GO BOND PROJECT                     | 1,595.76      | 30,255.32     | (28,659.56)   | 3,056,812.21  | 5,265,803.54   |  |  |  |  |  |  |
| 354  | 2021 GO BOND PROJECT                     | (0.13)        | 7,740.00      | (7,740.13)    | (7,740.13)    | (7,740.13)     |  |  |  |  |  |  |
|      | Total Non-Major Governmental Funds       | 46,169,809.15 | 19,919,318.99 | 26,250,490.16 | 88,134,228.56 | 101,269,560.61 |  |  |  |  |  |  |

| Enterprise Funds |                        |               |               |              |               |               |  |  |  |  |
|------------------|------------------------|---------------|---------------|--------------|---------------|---------------|--|--|--|--|
| Fund             | Fund Description       | YTD Revenues  | YTD Expenses  | YTD Net      | Fund Balance  | Cash Balance  |  |  |  |  |
| 504              | AIRPORT                | 448,965.01    | 337,535.15    | 111,429.86   | 1,379,982.40  | 1,380,785.94  |  |  |  |  |
| 510              | WATER & SEWER          | 17,265,581.93 | 11,928,804.47 | 5,336,777.46 | 40,781,545.56 | 32,482,894.52 |  |  |  |  |
| 520              | MOTOR VEHICLE PARKING  | 352,811.31    | 352,715.70    | 95.61        | 569,454.57    | 572,291.80    |  |  |  |  |
| 530              | TRANSIT CENTER         | 317,479.61    | 840,301.43    | (522,821.82) | 262,312.73    | 306,175.80    |  |  |  |  |
| 550              | GOLF                   | 739,918.13    | 422,062.03    | 317,856.10   | 1,453,265.49  | 1,480,234.39  |  |  |  |  |
|                  | Total Enterprise Funds | 19,124,755.99 | 13,881,418.78 | 5,243,337.21 | 44,446,560.75 | 36,222,382.45 |  |  |  |  |

## **Internal Service Funds**

| Fund | Fund Description              | YTD Revenues  | YTD Expenses   | YTD Net      | Fund Balance  | Cash Balance  |
|------|-------------------------------|---------------|----------------|--------------|---------------|---------------|
| 601  | PROPERTY & CASUALTY INSURANCE | 2,558,346.66  | (1,330,046.17) | 3,888,392.83 | 6,964,884.66  | 6,942,829.17  |
| 602  | EMPLOYEE HEALTH INSURANCE     | 8,869,918.94  | 9,131,397.33   | (261,478.39) | 6,169,831.57  | 5,477,047.75  |
| 603  | EMPLOYEE COMP BENEFITS        | 1,406,211.51  | 1,419,302.20   | (13,090.69)  | 593,328.45    | 19,410,078.79 |
|      | Total Internal Service Funds  | 12,834,477.11 | 9,220,653.36   | 3,613,823.75 | 13,728,044.68 | 31,829,955.71 |
|      |                               |               |                |              |               |               |

| Fiduciary Funds |                         |                |                                   |               |                |                |  |  |  |  |  |
|-----------------|-------------------------|----------------|-----------------------------------|---------------|----------------|----------------|--|--|--|--|--|
| Fund            | Fund Description        | YTD Revenues   | YTD Revenues YTD Expenses YTD Net |               |                | Cash Balance   |  |  |  |  |  |
| 731             | SECT 125 MEDICAL CARE   | 105,106.81     | 152,027.46                        | (46,920.65)   | 21,181.21      | 21,181.21      |  |  |  |  |  |
| 732             | SECT 125 DEPENDENT CARE | 28,341.12      | 18,833.22                         | 9,507.90      | 41,042.74      | 41,042.74      |  |  |  |  |  |
| 741             | POLICE CHARITABLE       | 100.75         | -                                 | 100.75        | 3,923.56       | 3,923.56       |  |  |  |  |  |
|                 | Total Fiduciary Funds   | 133,548.68     | 170,860.68                        | (37,312.00)   | 66,147.51      | 66,147.51      |  |  |  |  |  |
|                 | GRAND TOTAL             | 176,260,423.71 | 135,487,043.01                    | 40,773,380.70 | 196,689,002.89 | 226,234,622.15 |  |  |  |  |  |

## City Of Aurora YTD Variance Report June 30, 2021

|                                | FY 2020 Budget | FY 2020 Actual | Over / (Under)<br>\$ | %<br>Variance | FY 2021 Budget | FY 2021 YTD | %<br>YTD |
|--------------------------------|----------------|----------------|----------------------|---------------|----------------|-------------|----------|
| OPERATING GENERAL FUND REVEN   | NUES           |                |                      |               |                |             |          |
| Property Taxes                 | 76,956,700     | 77,347,312     | 390,612              | 0.51%         | 80,069,300     | 39,963,899  | 50%      |
| Other Taxes                    | 65,245,000     | 63,565,885     | (1,679,115)          | (2.57%)       | 63,910,000     | 20,269,599  | 32%      |
| Licenses, Permits and Fees     | 7,910,325      | 5,131,542      | (2,778,783)          | (35.13%)      | 6,183,425      | 2,977,329   | 48%      |
| Intergovernmental Revenue      | 27,543,400     | 38,109,702     | 10,566,302           | 38.36%        | 24,018,600     | 18,028,002  | 75%      |
| Charges for Services           | 11,149,700     | 8,535,788      | (2,613,912)          | (23.44%)      | 10,951,550     | 5,595,990   | 51%      |
| Special Assessments            | 3,780,651      | 3,245,926      | (534,725)            | (14.14%)      | 2,663,500      | 1,594,655   | 60%      |
| Investment Income              | 312,601        | 274,143        | (38,458)             | (12.30%)      | 277,301        | 90,823      | 33%      |
| Interfund Transfers            | 1,601,000      | 1,680,147      | 79,147               | 4.94%         | 5,451,000      | 1,175,569   | 22%      |
| TOTAL GENERAL FUND REVENUE     | 194,499,377    | 197,890,445    | (3,391,068)          | (1.74%)       | 193,524,676    | 89,695,867  | 46%      |
| OPERATING GENERAL FUND EXPEN   | ISES           |                |                      |               |                |             |          |
| 00 Non-Departmental            | 270,000        | 6,270,000      | 6,000,000            | 2222.22%      | 270,000        | 135,000     | 50%      |
| 10 Executive                   | 7,404,934      | 6,371,367      | (1,033,567)          | (13.96%)      | 6,908,629      | 2,353,663   | 34%      |
| 11 Law                         | 1,226,240      | 1,110,825      | (115,415)            | (9.41%)       | 1,264,818      | 503,980     | 40%      |
| 13 Innovation & Core Services  | 13,945,148     | 10,749,146     | (3,196,002)          | (22.92%)      | 13,961,268     | 5,398,860   | 39%      |
| 18 Development Services        | 10,990,782     | 9,376,951      | (1,613,831)          | (14.68%)      | 10,044,220     | 4,727,573   | 47%      |
| 25 Finance                     | 3,997,144      | 3,765,903      | (231,241)            | (5.79%)       | 3,876,958      | 1,636,862   | 42%      |
| 30 Fire                        | 53,980,384     | 53,933,503     | (46,881)             | (0.09%)       | 54,070,556     | 26,164,849  | 48%      |
| 35 Police                      | 81,825,358     | 81,242,106     | (583,252)            | (0.71%)       | 83,139,614     | 38,589,780  | 46%      |
| 40 Public Works                | 8,783,579      | 6,879,097      | (1,904,482)          | (21.68%)      | 7,602,205      | 2,937,423   | 39%      |
| 44 Public Properties           | 13,160,603     | 11,078,830     | (2,081,773)          | (15.82%)      | 12,632,349     | 5,896,172   | 47%      |
| TOTAL GENERAL FUND EXPENSE     | 195,584,172    | 190,777,728    | (4,806,444)          | (2.46%)       | 193,770,617    | 88,344,162  | 46%      |
| <b>NET SURPLUS / (DEFICIT)</b> | (1,084,795)    | 7,112,717      |                      |               | (245,941)      | 1,351,705   |          |
| <b>BEGINNING FUND BALANCE</b>  |                | 31,803,401     |                      |               |                | 38,916,118  |          |
| ENDING FUND BALANCE            |                | 38,916,118     |                      |               |                | 40,267,823  |          |

### 2020 v 2021 Fund and Cash Balance - General Fund

|                   | Jan        | Feb        | Mar        | Apr        | May        | Jun        | Jul        | Aug        | Sep        | Oct        | Nov        | Dec        |
|-------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 2020 Fund Balance | 20,296,774 | 18,554,025 | 13,287,167 | 8,253,615  | 8,156,077  | 23,505,466 | 23,693,196 | 24,430,996 | 39,901,786 | 34,801,980 | 40,767,858 | 33,700,289 |
| 2021 Fund Balance | 33,700,289 | 32,549,935 | 27,057,459 | 23,047,997 | 20,949,818 | 40,267,823 |            |            |            |            |            |            |
| 2020 Cash Balance | 27,998,289 | 25,036,413 | 15,968,167 | 14,612,766 | 14,023,168 | 29,550,458 | 30,091,210 | 31,295,332 | 42,779,728 | 41,883,078 | 47,265,646 | 38,788,653 |
| 2021 Cash Balance | 38,750,273 | 36,825,482 | 33,372,061 | 29,530,678 | 27,001,685 | 46,833,092 |            |            |            |            |            |            |



Note: The fund balance changes drastically throughout the year becuase the timing of revenues received is inconsistent througout the year, while expenses stay fairly consistent. Below are fund balance averages for 2020 and 2021, with a percentage of annual expenditures to the annual budget.

 2020 Average Fund Balance
 24,112,436

 2021 YTD Average Fund Balance
 29,595,553

 2020 Expenses v Budget
 98%

 2021 YTD Expenses v Budget
 46%