## **Articles & Information on Chief Innovation Officers in Government**

Weaving Innovation into the Fabric of Government, Governing 2012

http://www.governing.com/gov-institute/funkhouser/col-institutionalizing-innovation-state-local-government.html

Disruptive Change, and How to Make it Happen, Governing 2012 http://www.governing.com/blogs/bfc/col-disruptive-change-innovation-delivery-team.html

The Skills an Innovation Team Really Needs, Governing, 2012 <a href="http://www.governing.com/blogs/bfc/col-skills-innovation-delivery-team-members-need.html">http://www.governing.com/blogs/bfc/col-skills-innovation-delivery-team-members-need.html</a>

How Some Cities Are Creating Permanent Pipelines of Innovation, Governing, 2013 <a href="http://www.governing.com/blogs/bfc/col-long-game-framework-permanent-pipeline-innovation-government.html">http://www.governing.com/blogs/bfc/col-long-game-framework-permanent-pipeline-innovation-government.html</a>

Will the Chief Innovation Officer Transform Government? When the concept first started taking hold in 2008, the focus was on education reform and sustainability. But once the recession hit, that focus changed to how to deal with budget cutting, economic development and job creation. Government Technology, 2013

http://www.govtech.com/e-government/Will-the-Chief-Innovation-Officer-Transform-Government.html

Innovation Series: A Guide for Making Innovation Offices Work, IBM Center for the Business of Government, 2014

http://www.businessofgovernment.org/sites/default/files/A%20Guide%20for%20Making%20Innovation%20Offices%20Work.pdf

Innovation Series: The Persistence of Innovation in Government: A Guide for Public Servants, IBM Center for The Business of Government, 2014

http://businessofgovernment.org/sites/default/files/The%20Persistence%20of%20Innovation%20in%20 Government.pdf

Chief Innovation Officers in State and Local Government (Interactive Map), Chief innovation officers popping up in state and local government have scopes as different as the jurisdictions they serve., Government Technology, 2014

http://www.govtech.com/local/Whos-Making-Innovation-Official.html

Chief Innovation Officers: Do They Deliver? States and cities are bringing in chief innovation officers to devise new strategies for solving pressing problems. Government Technology, 2015 <a href="http://www.govtech.com/state/Chief-Innovation-Officers-Do-They-Deliver.html">http://www.govtech.com/state/Chief-Innovation-Officers-Do-They-Deliver.html</a>

What Is a Chief Innovation Officer? *Improving the status quo and scaling it for maximum impact falls within the purview of the chief innovation officer.* Government Technology, 2016 <a href="http://www.govtech.com/people/What-Is-a-Chief-Innovation-Officer.html">http://www.govtech.com/people/What-Is-a-Chief-Innovation-Officer.html</a>

Key Decisions on the path to innovation, Guy Fraker, 2017 <a href="http://blog.insurancethoughtleadership.com/guy-fraker/key-decisions-on-the-path-to-innovation">http://blog.insurancethoughtleadership.com/guy-fraker/key-decisions-on-the-path-to-innovation</a>

How Anchorage Is Investing in Innovation, Nurturing Creative Thinking, Government Technology, 2017 <a href="http://www.govtech.com/dc/articles/How-Anchorage-is-Investing-in-Innovation-Nurturing-Creative-Thinking.html">http://www.govtech.com/dc/articles/How-Anchorage-is-Investing-in-Innovation-Nurturing-Creative-Thinking.html</a>